## **Department of Economic Development**



## **Department Description**

The mission of the Department of Economic Development is to lead economic development for the State of Louisiana.

The goals of the Department of Economic Development are:

- I. Be the catalyst for retaining, creating, and increasing jobs and business opportunities for all Louisiana citizens
- II. Be the leader in Louisiana's efforts to cultivate a diversified, technology-driven economic development environment by growing Vision 2020 targeted industries
- III. Create a new and positive image for Louisiana
- IV. Be the catalyst for a stable business environment in Louisiana
- V. Be an award-winning, certified enterprise for quality, professionalism, and customer focus

Department strategies to position Louisiana for a brighter economic future:

- Increase Louisiana's economic competitiveness
- Enhance the competitiveness of Louisiana's local communities
- Cultivate top regional economic development assets
- Increase focus on business retention and expansion
- Develop national caliber business recruitment capacity
- Cultivate small business and entrepreneurship
- Aggressively tell the story of Louisiana
- Develop robust workforce solutions

The Department of Economic Development is comprised of two agencies: Office of the Secretary and Office of Business Development.



#### For additional information, see:

## Department of Economic Development

#### Vision 2020

#### **Department of Economic Development Budget Summary**

	Prior Year Actuals FY 2008-2009		Enacted FY 2009-2010		Existing Oper Budget as of 12/1/09		Continuation FY 2010-2011		Recommended FY 2010-2011		Total Recommended Over/Under EOB	
Means of Financing:												
State General Fund (Direct)	\$	28,233,420	\$	17,345,530	\$	22,675,929	\$	27,603,919	\$	16,638,267	\$ (6,037	7,662)
State General Fund by:												
Total Interagency Transfers		72,863,277		1,681,104		50,826,873		1,693,800		1,660,235	(49,166	6,638)
Fees and Self-generated Revenues		1,958,016		2,869,797		18,102,237		2,905,113		3,105,710	(14,996	5,527)
Statutory Dedications		101,211,683		67,169,176		164,724,486		38,884,592		44,564,561	(120,159	9,925)
Interim Emergency Board		0		0		0		0		0		0
Federal Funds		808,996		0		7,017,250		0		0	(7,017	,250)
Total Means of Financing	\$	205,075,392	\$	89,065,607	\$	263,346,775	\$	71,087,424	\$	65,968,773	\$ (197,378	3,002)
E												
Expenditures & Request:												
Office of the Secretary	\$	6,109,037	\$	13,304,162	\$	16,148,534	\$	13,107,598	\$	13,375,462	\$ (2,773	3,072)
Office of Business Development		198,966,355		75,761,445		247,198,241		57,979,826		52,593,311	(194,604	l,930)
Total Expenditures & Request	\$	205,075,392	\$	89,065,607	\$	263,346,775	\$	71,087,424	\$	65,968,773	\$ (197,378	3,002)
Authorized Full-Time Equiva	lents											
Classified		91		91		89		89		78		(11)
Unclassified		40		40		42		42		50		8
Total FTEs		131		131		131		131		128		(3)



## 05-251 — Office of the Secretary

## Agency Description

The mission of the Office of the Secretary is to provide leadership, along with quality administrative and legal services, which sustains and promotes a globally competitive business climate that retains, creates, and attracts quality jobs and increased investment for the benefit of the people of Louisiana.

The overall goal of the Office of the Secretary is to provide leadership for the creation/implementation of effective policies and programs which enhance economic development throughout Louisiana.

The Office of the Secretary has one program: Administration Program.

#### Office of the Secretary Budget Summary

		Actuals Enacted Bud		xisting Oper Budget as of 12/1/09	get Continuation			Recommended FY 2010-2011		Total Recommended Over/Under EOB		
Means of Financing:												
State General Fund (Direct)	\$	3,936,177	\$	4,442,438	\$	4,501,152	\$	4,507,608	\$	4,418,945	\$	(82,207)
State General Fund by:												
Total Interagency Transfers		0		0		0		0		0		0
Fees and Self-generated Revenues		339,629		513,535		513,535		551,792		606,452		92,917
Statutory Dedications		1,833,231		8,348,189		11,133,847		8,048,198		8,350,065		(2,783,782)
Interim Emergency Board		0		0		0		0		0		0
Federal Funds		0		0		0		0		0		0
Total Means of Financing	\$	6,109,037	\$	13,304,162	\$	16,148,534	\$	13,107,598	\$	13,375,462	\$	(2,773,072)
Expenditures & Request:												
Administration	\$	6,109,037	\$	13,304,162	\$	16,148,534	\$	13,107,598	\$	13,375,462	\$	(2,773,072)
Total Expenditures & Request	¢	6,109,037	¢	13,304,162	¢	16,148,534	¢	13,107,598	¢	13,375,462	¢	(2,773,072)
Kequesi	Э	0,109,037	Э	13,304,102	Э	10,146,554	Э	13,107,398	Ф	15,575,402	Э	(2,775,072)
Authorized Full-Time Equiva	lents:											
Classified		26		27		29		29		28		(1)
Unclassified		11		15		13		13		14		1
Total FTEs		37		42		42		42		42		0



## 251\_1000 — Administration

Program Authorization: R.S. 36:101 et seq.; R.S. 36:4 et seq.; R.S. 51:2383; R.S. 51:935; as amended by Acts 6, 7, 8, 9, and 12 of the 2001 Regular Legislative Session.

#### **Program Description**

The mission of the Administration Program is to provide leadership, along with quality administrative and legal services, which sustains and promotes a globally competitive business climate that retains, creates, and attracts quality jobs and increased investment for the benefit of the people of Louisiana.

The goals of the Administration Program are:

- I. Establish internal structure and processes that enable the department to accomplish its mission, and create an environment that attracts/retains a talented staff and promotes teamwork.
- II. Review laws, policies, and rules that impact economic development and the management of the department; promulgate or recommended changes as appropriate.
- III. Promote collaborations among governmental units, businesses, and non-profit organizations to advance economic development in the state.
- IV. Pursue funding and resources necessary to make Louisiana globally competitive in terms of business recruitment, retention and entrepreneurship.
- V. Identify actions to improve Louisiana's economic competitiveness.

The Administration Program includes the following activities:

Executive and Administration Activity - Provides a wide range of leadership and administration services that are essential for LED to deliver against its mission. Without the Executive and Administration activity, LED would be unable to deliver positive economic outcomes such as an improved business climate, new jobs, and economic diversification for the state. Critical administrative functions in Executive and Administration include: human resources, information technology, management and finance, fiscal services, purchasing, internal audit, and legal. In addition, it contains a variety of shared costs across the department such as risk management, security, and office equipment rentals. These functions either directly or indirectly deliver positive economic outcomes for the state. For instance, the legal function develops cooperative endeavor agreements with companies choosing to invest in Louisiana vs. other locations. These agreements contain specific requirements for companies to create new jobs and payroll in the state of Louisiana. Through the legislative and congressional liaison function, LED is able to communicate to elected officials information related to Louisiana's current business climate and opportunities for making improvements. LED's executive team directly participates in LED's efforts across the entire department. The executive team plays a critical role in identifying and communicating opportunities for improving the state's business climate, in communicating to business decision-makers the value-proposition that the state can provide to their business operations, in initiating efforts to support entrepreneurship and small business, in articulating strategic approaches for building and delivering a quality workforce, and in guiding state investments in economic development infrastructure.



- The State Economic Competitiveness Activity Identifies actions to improve our state economic competitiveness through benchmarking, ranking comparison, developing plans for the improvement of economic development-related public infrastructure, and developing plans for improving competitiveness of industry-specific growth sectors. The State Economic Competitiveness (SEC) group pursues opportunities to strengthen Louisiana's fundamental attractiveness for businesses. SEC is composed of four full-time staff members with strong analytical capabilities and a broad range of experience related to economic development policy. In addition, the SEC budget includes funds to leverage targeted third-party expertise in key policy areas. SEC is the only group in state government with a primary focus on improving Louisiana's overall business climate through public policy initiatives, targeted investments, and governmental process improvements. SEC initiatives are closely aligned with several key factors leading to diversified economic growth that were identified in the RFR for Diversified Economic Growth, including: • Improving Louisiana's business climate (both perceived and actual) by addressing tax and regulatory issues, legal environment, operating cost drivers, and other key issues (e.g., ethics law, R&D) • Increasing the quality of Louisiana's workforce by seeking to align educational systems with workforce needs • Improving Louisiana's brand in the eyes of business leaders and site selection consultants by leading targeted initiatives to improve Louisiana's position on various national rankings • Developing cost-effective incentives (e.g., general, industry-specific, R&D) and continually improving upon existing incentives to secure business investment and job creation • Addressing other key factors that drive business decisions (e.g., transportation infrastructure, research and development activity, quality of life) Over the next year and beyond, SEC will pursue opportunities to improve Louisiana's tax competitiveness, develop recommendations to align Louisiana's higher education outcomes with workforce needs, benchmark key business costs (e.g., utilities, labor), finalize a comprehensive plan to support small business and entrepreneurship in the state, and ease the regulatory burden for business (e.g., small business red tape, tort reform). SEC team members seek continuous improvements by comprehensively analyzing the state's business climate and proposing innovative, best practice approaches to address business concerns. Recommendations are based on assessments of the competitiveness of current or proposed policies, the costs to implement any changes, and feedback from various stakeholders.
- The Louisiana Fast Start Activity Provides a turnkey workforce solution for business expansion and recruitment projects. Louisiana FastStart assists in Louisiana's business recruitment and expansion efforts by fully and definitively addressing a top company concern - the availability of trained/qualified employees. In fact, the program has transformed workforce from a concern to a strategic advantage for Louisiana. Louisiana FastStart is currently in a pilot phase, with eleven active projects. The program is anticipated to become fully operational by January 2010. Once fully implemented, the program could deliver customized training services to over 100 companies per year. Louisiana Fast Start directly assists companies seeking to relocate and/or expand in the following ways: identifying and screening high-potential employees for their operation, developing customized training materials utilizing the latest computer-based technologies and video production techniques, and delivering employee training in a manner specifically tailored for the company. The initiative was designed based on best practices in place elsewhere (in particular, Georgia's Quick Start program) and is implemented largely through partnerships with the Louisiana Community and Technical College, the Louisiana Workforce Commission, the Board of Regents, and private providers. The program is relatively unique among workforce incentive programs in that it directly develops and delivers workforce services to companies; it is not a workforce grant program. This allows the Louisiana FastStart team to develop and build leading edge capabilities that are particularly valuable to companies seeking to start a new operation or expand. Louisiana FastStart serves as a positive Louisiana differentiator when the state is competing for business investment. The program instills confidence in business decisionmakers that they will be able to successfully ramp-up their new or expanding operation with a highly



skilled and trained workforce that is available and in place to meet their operations schedule. By addressing this top concern and instilling confidence in business decision-makers, Louisiana is able to attract new investment and new jobs that otherwise may have been directed elsewhere were it not for Louisiana Fast-Start. By impacting company decision-making, Louisiana FastStart helps deliver new jobs in a variety of industry sectors, driving diversified economic growth.

#### **Summary of Activities**

General Fund	Total Amount	Table of Organization	Description
\$4,418,374	\$5,614,947	35	Executive and Administration Activity - includes a wide range of leadership and administration services that are essential for LED to deliver against its mission. Without this activity the department would be unable to deliver positive economic outcomes.
\$0	\$2,197,049	4	State Economic Competitiveness Activity - The SEC group persues opportunities to strengthen Louisiana's fundamental attractiveness for businesses.
\$571	\$5,563,466	3	Louisiana Fast Start Activity - provides a turnkey workforce solution for business expansion and recruitment projects. It also assists in Louisiana's business recruitment & expansion efforts by fully & definitely addressing a top company concern - the availability of trained/qualified employees.
		0	Non T.O. FTE Ceiling Recommended for FY 2010-2011
\$4,418,945	\$13,375,462	42	Grand Total of Activities Recommended including Non T.O. FTE Ceiling

## Administration Budget Summary

	Prior Year Actuals FY 2008-2009		Enacted FY 2009-2010		Existing Oper Budget as of 12/1/09		Continuation FY 2010-2011		Recommended FY 2010-2011		Total Recommended Over/Under EOB	
Means of Financing:												
State General Fund (Direct)	\$ 3,936,177	\$	4,442,438	\$	4,501,152	\$	4,507,608	\$	4,418,945	\$	(82,207)	
State General Fund by:												
Total Interagency Transfers	0		0		0		0		0		0	
Fees and Self-generated Revenues	339,629		513,535		513,535		551,792		606,452		92,917	
Statutory Dedications	1,833,231		8,348,189		11,133,847		8,048,198		8,350,065		(2,783,782)	
Interim Emergency Board	0		0		0		0		0		0	
Federal Funds	0		0		0		0		0		0	
Total Means of Financing	\$ 6,109,037	\$	13,304,162	\$	16,148,534	\$	13,107,598	\$	13,375,462	\$	(2,773,072)	
Expenditures & Request:												
Personal Services	\$ 3,741,615	\$	4,539,370	\$	4,686,720	\$	4,807,589	\$	4,795,506	\$	108,786	
Total Operating Expenses	574,580		665,591		1,326,791		1,326,791		1,314,872		(11,919)	
Total Professional Services	292,960		268,103		726,817		668,103		668,103		(58,714)	



#### Administration Budget Summary

	Prior Year Actuals FY 2008-2009	Enacted FY 2009-2010	Existing Oper Budget as of 12/1/09	Continuation FY 2010-2011	Recommended FY 2010-2011	Total Recommended Over/Under EOB
Total Other Charges	1,323,149	7,831,098	9,061,217	6,268,126	6,596,981	(2,464,236)
Total Acq& Major Repairs	176,733	0	346,989	36,989	0	(346,989)
Total Unallotted	0	0	0	0	0	0
Total Expenditures & Request	\$ 6,109,037	\$ 13,304,162	\$ 16,148,534	\$ 13,107,598	\$ 13,375,462	\$ (2,773,072)
Authorized Full-Time Equival	ents:					
Classified	26	27	29	29	28	(1)
Unclassified	11	15	13	13	14	1
<b>Total FTEs</b>	37	42	42	42	42	0

#### **Source of Funding**

This program is funded with State General Fund, Fees and Self-Generated Revenues, and Statutory Dedications. The Fees and Self-Generated Revenues are derived from the collection of certain specified fees from businesses applying for business incentives granted by the department. The Statutory Dedications are derived from the Mega-Project Development Fund (R.S. 51:2365) and the Louisiana Economic Development Fund, based upon Act 34 of the 1991 Regular Session and cash from investments. The Louisiana Economic Development Fund includes cash from investments and vendor's compensation from the Department of Revenue and the Department of Public Safety (Per R.S. 39:36B.(8), see table below for a listing of expenditures out of each statutory dedicated fund).

#### Administration Statutory Dedications

Fund	Prior Actu FY 200	ials	FY	Enacted ( 2009-2010	Existing Oper Budget as of 12/1/09	ontinuation Y 2010-2011	commended Y 2010-2011	Total commended Over/Under EOB
Mega-project Development Fund	\$	0	\$	2,000,000	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000	\$ 0
Louisiana Economic Development Fund	1	,604,958		6,348,189	9,133,847	6,048,198	6,350,065	(2,783,782)
Overcollections Fund		228,273		0	0	0	0	0

## Major Changes from Existing Operating Budget

Ge	neral Fund	То	otal Amount	Table of Organization	Description
\$	0	\$	0	0	Mid-Year Adjustments (BA-7s):
\$	4,501,152	\$	16,148,534	42	Existing Oper Budget as of 12/1/09
					Statewide Major Financial Changes:



## Major Changes from Existing Operating Budget (Continued)

General Fund		Total Amount	Table of Organization	Description
			0	Description
29,6		117,629	0	State Employee Retirement Rate Adjustment
19,4		58,914	0	Salary Base Adjustment
(79,67	<i>′</i>	(79,676)	0	Attrition Adjustment
	0	(310,000)	0	
(58,71	4)	(2,844,372)	0	Non-recurring Carryforwards
(2,91	4)	(15,328)	0	Risk Management
3,34	42	3,342	0	Legislative Auditor Fees
19	95	195	0	Capitol Park Security
23	30	280	0	UPS Fees
2,3	30	2,330	0	Civil Service Fees
(22	5)	(225)	0	CPTP Fees
4,0	78	4,078	0	Office of Computing Services Fees
				Non-Statewide Major Financial Changes:
	0	(125,000)	0	State Economic Competitiveness ActivityReduction in Other Charges for competitive benchmarking activities (LED Funds). Remaining funding is \$2,186,853
	0	414,761	0	LA Fast Start ActivityThis adjustment is to fund the Fast Start contractors (LED Funds)
\$ 4,418,94	15	\$ 13,375,462	42	Recommended FY 2010-2011
\$	0	\$ 0	0	Less Supplementary Recommendation
\$ 4,418,94	15	\$ 13,375,462	42	Base Executive Budget FY 2010-2011
				-
\$ 4,418,94	15	\$ 13,375,462	42	Grand Total Recommended

#### **Professional Services**

Amount	Description
\$25,000	Provide legal services in personnel related matters.
\$243,103	FASTLANE - Create customized database for Economic Development Programs to allow online application, approval, and tracking process.
\$400,000	FastStart - Legal, advertising, promotion and marketing services.
\$668,103	TOTAL PROFESSIONAL SERVICES

#### **Other Charges**

Amount	Description
	Other Charges:



## **Other Charges (Continued)**

Amount	Description
\$1,746,768	State Economic Competitiveness- Funding for state economic competitiveness benchmarking, planning and research initiative. This initiative will focus on economic development strategy and planning by benchmarking state public policies (business taxes, incentives, workforce programs, worker's compensation, etc.).
\$4,000,000	Fast Start Program provides a turnkey employee training and delivery solution for company retention and / or expansion projects.
\$25,000	Special Marketing - funds are used for escorting prospects, group activities, special marketing events and activities to promote economic activity and stimulate interest in LA as a business location.
\$5,771,768	SUB-TOTAL OTHER CHARGES
	Interagency Transfers:
\$14,391	Department Civil Service
\$1,666	Comprehensive Public Training Program (CPTP)
\$4,749	Uniform Payroll System (UPS)
\$46,953	DPS - Security of Capitol Annex
\$25,440	State Treasury Fees
\$332,261	Office of Risk Management
\$93,892	Legislative Auditor Expenses
\$39,529	Office of Computing Services - State Email Services
\$14,294	Office of State Mail - Postage
\$228,465	Office of Telecommunications - Telephone & Telegraph
\$1,389	Office of State Printing - Printing
\$152	Office of State Register - Dues & Subscriptions
\$22,032	Miscellaneous - Buildings and Grounds; etc.
\$825,213	SUB-TOTAL INTERAGENCY TRANSFERS
\$6,596,981	TOTAL OTHER CHARGES

#### Acquisitions and Major Repairs

 Amount
 Description

 This program does not have funding for Acquisitions and Major Repairs for Fiscal Year 2010-2011

#### **Performance Information**

1. (KEY) Through the Executive and Administration activity, to establish a culture of marketing and recruitment by providing administrative oversight and leadership necessary to ensure that at least 85% of all stakeholders, allies and targeted businesses are satisfied with LED assistance.

State Outcome Goals Link: Economic Development

Children's Budget Link: Not Applicable

Human Resource Policies Beneficial to Women and Families Link: Not Applicable

Other Links (TANF, Tobacco Settlement, Workforce Development Commission, or Other): Not Applicable

#### **Performance Indicators**

L e v e Performance Indicator l Name	Yearend Performance Standard FY 2008-2009	Actual Yearend Performance FY 2008-2009	Performance Ind Performance Standard as Initially Appropriated FY 2009-2010	licator Values Existing Performance Standard FY 2009-2010	Performance At Continuation Budget Level FY 2010-2011	Performance At Executive Budget Level FY 2010-2011
K Number of major economic development project announcements (LAPAS CODE - New)	Not Applicable	35	Not Applicable	Not Applicable	30	30
This is a new performance s	standard for FY 2010-	2011, therefore, there	e were no performan	ce standards FY 20	08-2009 or FY 2009-	-2010.
K Percent of LED staff reporting job satisfaction (LAPAS CODE - 20790)	85.0%	80.6%	85.0%	85.0%	85.0%	85.0%

#### Administration General Performance Information

		Perfe	ormance Indicator '	Values	
Performance Indicator Name	Prior Year Actual FY 2004-2005	Prior Year Actual FY 2005-2006	Prior Year Actual FY 2006-2007	Prior Year Actual FY 2007-2008	Prior Year Actual FY 2008-2009
Louisiana per capita income (LAPAS CODE - 14013)	\$ 27,297	\$ 24,664	\$ 30,952	\$ 35,770	\$ 36,271
SOURCE: U.S. Department of Commerce, Bu	reau of Economic A	Analysis, Survey of C	Current Business		
U.S. per capita income (LAPAS CODE - 14014)	\$ 31,472	\$ 34,586	\$ 36,276	\$ 38,564	\$ 39,751
SOURCE: U.S. Department of Commerce, Bu	reau of Economic A	Analysis, Survey of C	Current Business		
Louisiana per capita income as a percent of U.S. per capita income (LAPAS CODE - 14015)	83.6%	71.8%	85.3%	92.8%	91.3%
Louisiana unemployment rate (LAPAS CODE - 14016)	5.7	7.1	4.0	3.8	5.9
SOURCE: Louisiana Department of Workforce for work. The reported figure represents the ra	1	U	clude persons not in t	he labor force by des	sire and availability
U.S. unemployment rate (LAPAS CODE - 14017)	5.5	5.1	4.6	4.8	5.8
SOURCE: U.S. Department of Labor, Bureau work. The reported figure represents the annu		Does not include pe	ersons not in the labo	r force by desire and	availability for
Louisiana employment (number of jobs) (LAPAS CODE - 22860)	1,882,650	1,762,757	1,843,779	1,895,330	1,903,858
SOURCE: Louisiana Department of Workforc Security Law. Figures represent fourth quarter	1	presents jobs reporte	d by employers subj	ect to the Louisiana	Employment
State ranking for value of exports (based upon zip codes of origin) (LAPAS CODE - 22861)	Not Applicable	Not Applicable	25	24	17
SOURCE: U.S. Census Bureau, Foreign Trade	Statistics (no comp	prehensive zip code o	of origin data availab	ble prior to 2006).	



## 2. (KEY) Through the State Economic Competitiveness activity, to improve Louisiana's attractiveness as a place to invest by identifying 10 major competitiveness improvements annually.

State Outcome Goals Link: Economic Development

Children's Budget Link: Not Applicable

Human Resource Policies Beneficial to Women and Families Link: Not Applicable

Other Links (TANF, Tobacco Settlement, Workforce Development Commission, or Other): Not Applicable

#### **Performance Indicators**

	Performance Indicator Values						
L e v e Performance Indicator l Name	Yearend Performance Standard FY 2008-2009	Actual Yearend Performance FY 2008-2009	Performance Standard as Initially Appropriated FY 2009-2010	Existing Performance Standard FY 2009-2010	Performance At Continuation Budget Level FY 2010-2011	Performance At Executive Budget Level FY 2010-2011	
K Number of major state competitiveness improvements identified (LAPAS CODE - 22909)	Not Applicable	15	10	10	10	10	
K Number of major state competitiveness improvements implemented (LAPAS CODE - 22910)	Not Applicable	9	5	5	5	5	
K Number of significant improvements made for business and government interactions (e.g. permitting, business incentives,filings) (LAPAS CODE - 20807)	3	3	3	3	3	3	
S Number of national ranking reports showing Louisiana with an improved state ranking over previous periods (LAPAS CODE - 15583)	3	16	3	3	5	5	
S Percentage of readers of the Economic Development Quarterly (EQ) who believe progress is being made with the business climate in Louisiana (LAPAS CODE - 22866)	80%	100%	80%	80%	90%	90%	



3. (KEY) Through the Louisiana Fast Start activity, to provide strategic, integrated workforce solutions to businesses through the delivery of training to at least 2,000 employees annually, resulting in improved competitiveness in retaining existing employers and attracting new businesses to the state.

State Outcome Goals Link: Economic Development

Children's Budget Link: Not Applicable

Human Resource Policies Beneficial to Women and Families Link: Not Applicable

Other Links (TANF, Tobacco Settlement, Workforce Development Commission, or Other): Not Applicable

#### **Performance Indicators**

		l as Existing y Performance	Performance At Continuation Budget Level	Performance At Executive Budget Level				
008-2009 FY 2008	-2009 FY 2009-	2010 FY 2009-2010	FY 2010-2011	FY 2010-2011				
Applicable	1,131 Not App	icable Not Applicable	e 2,000	2,000				
Prior Year Actual includes only Entertainment Workforce. The new Louisiana FastStart figures will be included in FY 2009-2010 data. This indicator was a GPI during 2008-2009 and 2009-2010, so there are no prior performance standards.								
Applicable	1,867 Not App	icable Not Applicable	e 2,000	2,000				
	Applicable Applicable Applicable Applicable	ormanceActual YearendInitialndardPerformanceAppropri008-2009FY 2008-2009FY 2009-2Applicable1,131Not Appltainment Workforce. The new Louisiana Fast9 and 2009-2010, so there are no prior perforApplicable1,867Not Appl	Ormance         Actual Yearend         Initially         Performance           ndard         Performance         Appropriated         Standard           008-2009         FY 2008-2009         FY 2009-2010         FY 2009-2010           Applicable         1,131         Not Applicable         Not Applicable           tainment Workforce.         The new Louisiana FastStart figures will be inclu           9 and 2009-2010, so there are no prior performance standards.           Applicable         1,867         Not Applicable         Not Applicable	Ormance ndard 008-2009       Actual Yearend Performance FY 2009-2010       Initially Standard FY 2009-2010       Performance Budget Level FY 2010-2011         Applicable       1,131       Not Applicable       Not Applicable       2,000         Applicable       1,131       Not Applicable       Not Applicable       2,000         tainment Workforce. The new Louisiana FastStart figures will be included in FY 2009-2010       9 and 2009-2010, so there are no prior performance standards.				

Prior Year Actual includes only Entertainment Workforce. The new Louisiana FastStart figures will be included in FY 2009-2010 data. This indicator was a GPI during 2008-2009 and 2009-2010, so there are no prior performance standards.

#### **Administration General Performance Information**

			Pe	form	nance Indicator V	alues			
Performance Indicator Name	Prior Yea Actual FY 2004-20		Prior Year Actual FY 2005-2006		Prior Year Actual FY 2006-2007	Prior Year Actual FY 2007-20		Prior Act FY 200	ual
Number of projects (LAPAS CODE - 1015)		3		5	2		6		6
Prior Year Actual includes only Entertainment	Workforce. Th	ne new L	ouisiana FastS.	tart fi	gures will be inclu	uded in FY 200	9-2010	) data.	
Capital investment associated (LAPAS CODE - 10258)	\$ 24,050	,000 \$	214,851,88	7 \$	5,400,000	\$ 9,588,	966 \$	\$1,	,871,631
Prior Year Actual includes only Entertainment	Workforce. Th	ne new L	ouisiana FastS.	tart fi	gures will be inclu	ided in FY 200	9-2010	) data.	
Retained jobs associated (LAPAS CODE - 21436)	1	,914	6,04	-1	5		353		1,382
Prior Year Actual includes only Entertainment Workforce. The new Louisiana FastStart figures will be included in FY 2009-2010 data.									



## 05-252 — Office of Business Development

#### Agency Description

The mission of the Office of Business Development is to implement strategies that will contribute to building a higher value-added economy, thereby increasing opportunities, incomes and wealth.

The overall goal of the Office of Business Development is to utilize a targeted economic development approach in order to be flexible and responsive, and to leverage resources through collaborations with industry, government and education, and regional and local economic development groups. The Office of Business Development has two programs: Business Development and Business Incentives.

The Small Business and Entrepreneurial Services division provides assistance to small businesses in Louisiana. A substantial portion of small businesses are family-owned, minority owned, and / or women-owned. Research has found that low income parents who start microenterprise businesses are capable of earning higher levels of income than low-wage jobs. Recent national statistics regarding TANF recipients participating in microenterprise programs show that there was an 85% increase in participants who were working and a 160% decrease in participants who were receiving TANF funds. Even those TANF participants who did not go on to start a small business still earned 14% more than TANF recipients who did not participate.

The Business Retention and Expansion division, in coordination with regional and local partners, will reach out to businesses across the state, including small businesses, to make Louisiana a better place in which to do business.

LED is also implementing a multi-year plan to reposition Louisiana as one of the best places in the country in which to start and grow a small business, as well as to create a more vibrant entrepreneurial culture in the state.

	Prior Year Actuals FY 2008-2009		Enacted FY 2009-2010		Existing Oper Budget as of 12/1/09		Continuation FY 2010-2011		Recommended FY 2010-2011		Total commended Over/Under EOB
Means of Financing:											
State General Fund (Direct)	\$ 24,297,243	\$	12,903,092	\$	18,174,777	\$	23,096,311	\$	12,219,322	\$	(5,955,455)
State General Fund by:											
Total Interagency Transfers	72,863,277		1,681,104		50,826,873		1,693,800		1,660,235		(49,166,638)
Fees and Self-generated Revenues	1,618,387		2,356,262		17,588,702		2,353,321		2,499,258		(15,089,444)
Statutory Dedications	99,378,452		58,820,987		153,590,639		30,836,394		36,214,496	(	117,376,143)
Interim Emergency Board	0		0		0		0		0		0
Federal Funds	808,996		0		7,017,250		0		0		(7,017,250)
Total Means of Financing	\$ 198,966,355	\$	75,761,445	\$	247,198,241	\$	57,979,826	\$	52,593,311	\$ (	194,604,930)

## Office of Business Development Budget Summary

Expenditures & Request:

		Prior Year Actuals Y 2008-2009	F	Enacted Y 2009-2010	Existing Oper Budget as of 12/1/09	Continuation Y 2010-2011	ecommended Y 2010-2011	Total Recommended Over/Under EOB
Business Development Program	\$	185,437,953	\$	69,615,454	\$ 237,468,826	\$ 51,787,286	\$ 49,294,581	\$ (188,174,245)
Business Incentives Program		13,528,402		6,145,991	9,729,415	6,192,540	3,298,730	(6,430,685)
Total Expenditures & Request	\$	198,966,355	\$	75,761,445	\$ 247,198,241	\$ 57,979,826	\$ 52,593,311	\$ (194,604,930)
Authorized Full-Time Equiva	lents	:						
Classified		65		64	60	60	50	(10)
Unclassified		29		25	29	29	36	7
<b>Total FTEs</b>		94		89	89	89	86	(3)

#### **Office of Business Development Budget Summary**



## 252\_1000 — Business Development Program

Program Authorization: R.S. 51:2311 et. seq.; R.S. 51:2315; R.S. 51:2331; R.S. 51:2341 et. seq.; R.S. 51:2377 et. seq.; Acts 6, 7, 8, 9, and 12 of the 2001 Regular Legislative Session. R.S. 36:108 as amended by Acts 6, 7, 8, 9, and 12 of the 2001 Regular Legislative Session.

## **Program Description**

The mission of the Business Development Program is to support statewide economic development by providing expertise and incremental resources to leverage business opportunities: encouragement and assistance in the start-up of new businesses; opportunities for expansion and growth of existing business and industry, including small business; execution of an aggressive business recruitment program; partnering relationships with communities for economic growth; expertise in the development and optimization of global opportunities for trade and inbound investments; cultivation of top regional economic development assets; protection and growth of the state's military and federal presence; communication, advertising, and marketing of the state as a premier location to do business; and business intelligence to support these efforts.

The goals of the Business Development Program are:

- I. To support statewide economic development through: Strengthening communities and fostering the development of key regional economic development assets; Supporting the creation and growth of small businesses, including those with the potential to generate a significant, long-term economic impact; and Focusing on the retention and expansion of the state's existing businesses and the recruitment of new businesses to the state, with an emphasis on targeted industry sectors.
- II. To deliver exceptional communications to improve Louisiana's image nationally and internationally, and to provide timely, relevant information to citizens and businesses.

The Business Development Program supports statewide economic development by providing expertise and incremental resources to leverage business opportunities:

- Encouragement and assistance in the start-up of new businesses
- Opportunities for expansion and growth of existing business and industry, including small businesses
- Opportunities for attracting new business investment
- Partnering relationships with communities for economic growth
- Learning and career development opportunities for the state's workforce
- Expertise in the development and optimization of global opportunities for trade and inbound investments
- Cultivation of top regional economic assets
- Protection and growth of the state's military and federal presence
- Communication, advertising and marketing of the state as a premier location to do business
- Business intelligence to support the above-described efforts



The Business Development Program includes the following activities:

- The Small Business and Community Services (previously Community Outreach Services) Activity -Works to reposition Louisiana as one of the best places in the country in which to start and grow a small business and to create a more vibrant entrepreneurial culture in Louisiana. It also provides assistance to local communities to increase their competitiveness and, thereby increase the effectiveness of local and regional business development efforts in creating more jobs and diversifying Louisiana's economy. Two critical programs associated with the Small Business and Community Services activity include the Small and Emerging Business Development (SEBD) program and Small Business Development Centers (SBDC). These two programs provide direct, one-on-one assistance to entrepreneurs and small businesses that are seeking to grow and prosper. This assistance enables these companies to build new capabilities and leverage these new capabilities to capitalize on growth opportunities. In 2008, LED launched the Louisiana Community Network (LCN), a web-based suite of education modules focused on increasing local economic development capacity. As a component of this effort, LED launched its Ready Communities initiative in 2009 to directly work with communities to better prepare themselves to compete with out-of-state communities when working to attract business development prospects. Funding for the Ready Communities initiative was provided by an EDA grant that expires in fiscal year 2010. Assisting Louisiana's communities to build and maintain their competitive position is a top priority of LED and is a critical component to the state's ability to deliver diversified economic growth.
- The Business Expansion and Retention Group (BERG) Activity Reaches out to businesses across the state, in coordination with regional and local economic development partners, to understand their challenges, assist with retention or expansion projects, and identify opportunities to make Louisiana a better place in which to do business. Through BERG, LED has established a systematic approach for proactively communicating with Louisiana's existing businesses. BERG has developed and is implementing an action plan for reaching out regularly to top economic-driver companies in the state and fast growth companies including companies identified by small business development centers in the efforts. This allows the State to identify business expansion and retention opportunities at early stages in companies' decision-making process. This also allows the State to more effectively market the benefits of operating in Louisiana and to preemptively develop solutions for companies (e.g., workforce training, assistance with infrastructure issues) before they begin considering out-of-state options for their projects. BERG, through one-on-one discussions with in-state company executives and the analyses of data collected through these discussions, identifies common issues that are impacting the growth of companies within particular industry segments and develops potential recommendations to overcome these issues. This enables LED to prioritize its efforts to improve the State's overall business climate. BERG works in close coordination with regional and local economic development partner organizations, tapping into well-established regional/local relationships with companies across the state and leveraging regional/local resources. The program utilizes a common information-technology platform across LED and partner organizations, enabling more efficient communications among the State, regional and local groups, and the private sector. Tools leveraged for the program include a software database that allows analysis of data collected through discussions with companies across the state. Additionally, a Geographic Information System (GIS) is utilized to map the companies visited by the program along with an inventory of the companies' products and services, enabling the pursuit of co-location and expansion opportunities (i.e., the location of a supplier near a Louisiana-based customer).
- Executive and Support Activity Includes a wide range of leadership and support services that are essential for LED to assist entrepreneurs and small businesses in their efforts to grow, to assist communities in improving their capacity to compete with communities in other states, to communicate and market the positive momentum occurring in Louisiana, and to work with prospects to secure their investment and job growth in Louisiana. It also provides expertise in the development and optimization of global opportunities



for trade and inbound investments, leads efforts to cultivate top regional economic development assets, leads initiatives that protect and grow the state's military and federal presence, and leads efforts to integrate business intelligence functions into the state's business development activities. Without the Executive and Support activity, LED would be unable to deliver positive economic outcomes such as new jobs, capital investment, and economic diversification for the state. This activity also contains \$15 million for the Rapid Response fund as directed by statute - RS 51:2361 and any budget year rollovers for the Mega Project Development Fund. It also includes annual debt service payments and annual performance-based grants associated with incentives for several previously announced business development projects. The activity also includes operating funding for three wet labs (Shreveport, Baton Rouge, and New Orleans) focused on entrepreneurship in bio-sciences. It includes funding focused on site specific expenses - in some competitive prospect situations; LED needs to invest in a level of site preparation activities (e.g., wetlands mitigation) to remain competitive with other states that may be able to offer a development-ready site. It includes personnel and expenses associated with operating the Accent Building, a state-owned facility in Monroe, LA that is being leveraged with business development projects. Finally, it contains a number of expenses associated with the Marketing Fund (established under statute) and marketing of the Federal Renewal Communities program.

- The Business Marketing and Recruitment Activity Utilizes national-caliber marketing and business development capabilities to attract investment and jobs to Louisiana. The activity focuses on working with in-state, out-of-state, and international companies to convince them to invest and grow their businesses in Louisiana. By influencing these decisions, Business Marketing and Recruitment delivers new jobs and diversifies Louisiana's economy. One of the greatest challenges facing economic development in the state is the relatively negative perception of Louisiana held by some business executives in the United States and around the world. Often these perceptions are based on outdated or completely inaccurate views of our state. To create a brighter economic future for Louisiana, LED conveys to business executives that Louisiana is positioning itself to become the next great American state for business investment, quality of life, and economic opportunity. This is accomplished through Business Marketing with fresh advertising strategies - including a national-caliber website and marketing collateral, earned media covering Louisiana's successes, and a quarterly economic development publication designed to communicate economic development progress in Louisiana. Business Recruitment activities target individual business decision-makers to develop solutions that compel them to invest and grow their business in Louisiana vs. another state or country. LED executes an aggressive business recruitment program to capture a disproportionate share of the relatively few large projects that locate in the United States each year, as well as to attract investment in new, high-growth industry sectors that can diversify the State's economy. LED is currently engaging in a business development optimization project to further strengthen its business development capabilities and processes. This project will result in improved LED response times and service levels for business decision-makers. Additionally, LED is fully integrating its business intelligence function into its marketing and recruitment efforts. An example of this integration is the launch of LED's sites and buildings database in partnership with Entergy. This integration enables LED to convey Louisiana's value proposition in a highly convincing manner. LED's overall goal is to become one of the top two to three business marketing and recruitment organizations in the country.
- Entertainment Industry Development (EID) Activity Its mission is to develop and grow an indigenous
  entertainment industry. It is responsible for promoting new and existing economic development in four
  industry sectors: digital interactive media, motion picture, music, and live performance. The EID promotes
  the state of Louisiana as a destination for this business activity. Primarily this is accomplished by administering four state mandated tax credit programs that promote continuing development of four target sectors.
  The entertainment office functions to administer and process tax credits from initial application step to
  actual issuing of credits. Additionally, EID strategically identifies areas of infrastructure improvement
  within the four sectors (such as work force training, education, and specialized infrastructure) and imple-



ments solutions that mitigate these challenges to industry growth in the state. For example, EID recognized an immediate need for skilled labor and was awarded a \$2 million grant from LEDC to administer a pilot program training workforce for entertainment jobs. Since 2002 EID has attracted over \$3 billion of new investment in the state of Louisiana. Many states are competitive in this area and this activity helps ensure that we market the value of our programs compared to other states.

• Business Recovery Services Activity - As a result of the damages caused by Hurricanes Katrina and Rita, over 81,000 businesses were impacted in 37 parishes, incurring a devastating economic and job loss. The funds invested via dollars provided through the Office of Community Development's Community Development Block Grant delivers two (2) necessary programs vital to recovery; the Small Firm Recovery Loan Grant Program and the Technical Assistance to Small Firms Program. The goal of the programs is to recover jobs and grow back the economies in the impacted areas.

General Fund	Total Amount	Table of Organization	Description
\$0	\$1,060,235	11	Business Recovery Services Activity - This activity manages dollars provided through Community Development Block Grants by providing programs vital to the recovery of small businesses after hurricanes Katrina and Rita.
\$1,077,126	\$1,227,126	10	Entertainment Industry Development Activity - it's responsible for promoting new and existing economic development in four industry sectors: digital interactive media, motion picture, music, and live performance.
\$658,877	\$28,322,595	5	Executive and Support Functions Activity - includes a wide range of leadership and support services that are essential for LED to assist entrepreneurs and small businesses in their efforts to grow.
\$1,530,220	\$8,655,881	9	Small Business and Community Services Activity - The initiative consists of three phases to support Louisiana communities best prepare to compete in a global economy for economic development investment and resulting job opportunities.
\$7,953,099	\$9,597,611	33	Business Marketing and Recruitment Activity - utilizes national-caliber marketing and business development capabilities to attract investment and jobs to Louisiana.
\$0	\$431,133	3	Business Expansion and Retention Group Activity - reaches out to businesses across the state, in coordination with regional and local economic development partners, to understand their challenges, assist with retention or expansion projects, and identify opportunities to make Louisiana a better place in which to do business.
		2	Non T.O. FTE Ceiling Recommended for FY 2010-2011
\$11,219,322	\$49,294,581	73	Grand Total of Activities Recommended including Non T.O. FTE Ceiling

#### Summary of Activities

## Business Development Program Budget Summary

	Prior Actu FY 2008		Enacted 2009-2010	Existing Oper Budget as of 12/1/09			ontinuation Y 2010-2011	commended 2010-2011	Total Recommended Over/Under EOB		
Means of Financing:											
State General Fund (Direct)	\$	24,280,943	\$ 11,903,092	\$	17,174,777	\$	22,096,311	\$ 11,219,322	\$	(5,955,455)	



## Business Development Program Budget Summary

		Prior Year Actuals Y 2008-2009	F	Enacted Y 2009-2010	xisting Oper Budget as of 12/1/09	Continuation FY 2010-2011	Recommended FY 2010-2011		Total commended ver/Under EOB
State General Fund by:									
Total Interagency Transfers		72,863,277		1,681,104	50,826,873	1,693,800	1,660,235	(	(49,166,638)
Fees and Self-generated Revenues		967,194		1,608,359	16,840,799	1,583,359	1,742,501	(	(15,098,298)
Statutory Dedications		86,517,543		54,422,899	145,609,127	26,413,816	34,672,523	(1	10,936,604)
Interim Emergency Board		0		0	0	0	0		0
Federal Funds		808,996		0	7,017,250	0	0		(7,017,250)
<b>Total Means of Financing</b>	\$	185,437,953	\$	69,615,454	\$ 237,468,826	\$ 51,787,286	\$ 49,294,581	\$ (1	88,174,245)
Expenditures & Request:									
Personal Services	\$	5,799,498	\$	5,191,197	\$ 6,118,900	\$ 6,303,129	\$ 6,133,617	\$	14,717
Total Operating Expenses		1,399,391		1,096,083	2,011,767	2,011,767	2,011,767		0
Total Professional Services		5,971,383		7,154,706	6,625,125	5,552,611	5,933,832		(691,293)
Total Other Charges		171,803,190		56,173,468	222,698,034	37,919,779	35,215,365	(1	87,482,669)
Total Acq&Major Repairs		464,491		0	15,000	0	0		(15,000)
Total Unallotted		0		0	0	0	0		0
Total Expenditures & Request	\$	185,437,953	\$	69,615,454	\$ 237,468,826	\$ 51,787,286	\$ 49,294,581	\$ (1	88,174,245)
Authorized Full-Time Equiva	lents								
Classified		50		49	45	45	35		(10)
Unclassified		29		25	29	29	36		7
Total FTEs		79		74	74	74	71		(3)

## **Source of Funding**

This program is funded with State General Fund, Fees and Self-Generated Revenues, Statutory Dedications, and Interagency Transfers. The Fees and Self-Generated Revenues are derived from contributions from economic development allies for foreign representation in Europe and from certain specified fees collected from businesses applying for business incentives granted by the department. The Statutory Dedications are derived from the Small Business Surety Bonding Fund which was recreated by Act 9 of the 2001 Regular Session, the Marketing Fund based on Act 7 of the 2001 Regular Session, the Rapid Response Fund created by Act 398 of the 2005 Regular Session, the Entertainment Promotion and Marketing Fund created by Act 456 of the 2005 Regular Session, and the Louisiana Economic Development (LED) Fund in accordance to Act 34 of the 1991 Regular Session. The Louisiana Economic Development of Public Safety. The Interagency Transfers are Temporary Assistance to Needy Families (TANF) funds from the Department of Social Services and Community Development Block Grant (CDBG) funds from the Office of Community Development (Per R.S. 39:36B.(8), see table below for a listing of expenditures out of each statutory dedicated fund).



Fund	Prior Year Actuals FY 2008-2009		F	Enacted Budget		Existing Oper Budget as of 12/1/09	Continuation FY 2010-2011			ecommended FY 2010-2011	Total Recommended Over/Under EOB
Mega-project Development Fund	\$	42,217,410	\$	0	\$	74,782,590	\$	0	\$	0	\$ (74,782,590)
Louisiana Economic Development Fund		26,015,978		17,275,941		18,463,038		8,306,439		14,461,627	(4,001,411)
Small Business Surety Bonding Fund		1,766,320		5,957,377		5,957,377		5,957,377		3,000,000	(2,957,377)
Entertainment Promotion and Marketing Fund		129,615		320,000		342,000		150,000		150,000	(192,000)
Marketing Fund		2,186,300		2,669,581		2,669,581		2,000,000		2,060,896	(608,685)
Rapid Response Fund		13,617,458		28,200,000		42,625,480		10,000,000		15,000,000	(27,625,480)
Overcollections Fund		584,462		0		769,061		0		0	(769,061)

#### **Business Development Program Statutory Dedications**

## Major Changes from Existing Operating Budget

Ge	eneral Fund	Т	otal Amount	Table of Organization	Description
\$	0	\$	0	0	Mid-Year Adjustments (BA-7s):
\$	17,174,777	\$	237,468,826	74	Existing Oper Budget as of 12/1/09
					Statewide Major Financial Changes:
	110,674		163,680	0	State Employee Retirement Rate Adjustment
	86,093		194,721	0	Salary Base Adjustment
	(96,530)		(121,507)	0	Attrition Adjustment
	(222,177)		(222,177)	(3)	Personnel Reductions
	0		(15,000)	0	Non-Recurring Acquisitions & Major Repairs
	(5,271,685)		(167,853,372)	0	Non-recurring Carryforwards
					Non-Statewide Major Financial Changes:
	0		(500,000)	0	Executive & Support FunctionsNon-recur funding for (NCAM) National Center for Advanced Manufacturing (LED Fund).
	332,685		(270,000)	0	Business & Marketing RecruitmentAdjustment in funding for marketing activities (Marketing Fund).
	1,891,644		0	0	Means of Finance substitution between State General Fund and Louisiana Economic Development Statutory Dedication Fund.
	0		(2,957,377)	0	Small Business & Community ServicesReduction in appropriation to the Small Business Surety Bonding Fund to match anticipated revenue.
	0		(98,574)	0	Executive & Support FunctionsReduction in LSU/LBTC (LA Business & Technology Center) funding (LED Fund). The recommended funding is \$242,852.
	0		(1,339,246)	0	Executive & Support FunctionsReduction in funding for the three Wet Labs. The remaining funding is \$1,314,960 which provides \$438,320 each for Baton Rouge, Shreveport, and New Orleans (LED Fund).
	0		(127,502)	0	Small Business & Community ServicesReduction of the Tier 1 Regional Awards Program (LED Fund). Recommended funding is \$1,700,000.



## Major Changes from Existing Operating Budget (Continued)

~		-		Table of	
G	eneral Fund	Tot	tal Amount	Organization	Description
	0		(17,000,000)	(	Executive & Support FunctionsNon-recur one-time funding appropriated in FY 09/10 0 for Rapid Response.
	0		5,000,000	(	0 Executive & Support Functions Provide increase for the Rapid Response Fund (EDR).
	0		(170,000)	(	Entertainment Industry DevelopmentReduce budget authority to match projected 0 revenues (EDE Fund).
	0		(50,000)	(	<ul><li>Executive &amp; Support FunctionsReduction in the Project Site Specific funding for studies relative to Mega Projects (LED Fund). The recommended funding is \$450,000.</li><li>0 This expanded on the Streamlining Recommendation.</li></ul>
	1,281,000		1,275,268	(	Executive & Support FunctionsAdjustment in debt service and commitment payments 0 to match payment schedule.
	0		(10,000)	(	Executive & Support FunctionAlign Fees & Self-Generated revenue with anticipated 0 receipts.
	0		(6,000)	(	Executive & Support FunctionsNon-recur funding for (MERA) Marketing Education 0 Retail Alliance (Marketing Fund).
	(3,285,644)		(3,285,644)	(	Use of the Fiscal Year 2008-2009 State General Fund surplus and collections from the Louisiana Tax Delinquency Amnesty Act of 2009 to defease debt in Fiscal Year 2009- 2010; thereby, reducing State Debt Service in Fiscal Year 2010-2011. (Supplementary 0 Recommendation)
	(781,515)		(781,515)	(	0 Non-recur one-time funding for Special Legislative Projects (SLP)
\$	11,219,322	\$	49,294,581	71	1 Recommended FY 2010-2011
•	, .,-		- , - ,		
\$	(3,285,644)	\$	(3,285,644)	(	0 Less Supplementary Recommendation
\$	14,504,966	\$	52,580,225	71	Base Executive Budget FY 2010-2011
					Supplementary - Fiscal Year 2008-2009 General Fund Surplus and collections from Louisiana Tax Delinquency Amnesty Act of 2009 to defease debt in Fiscal Year 2009-2010.
	(3,285,644)		(3,285,644)	(	<ul> <li>Use of the Fiscal Year 2008-2009 State General Fund surplus and collections from the Louisiana Tax Delinquency Amnesty Act of 2009 to defease debt in Fiscal Year 2009-2010; thereby, reducing State Debt Service in Fiscal Year 2010-2011. (Supplementary 0 Recommendation)</li> </ul>
\$	(3,285,644)	\$	(3,285,644)	(	<ul> <li>Total Supplementary - Fiscal Year 2008-2009 General Fund Surplus and collections from Louisiana Tax Delinquency Amnesty Act of 2009 to defease debt in Fiscal Year</li> <li>2009-2010.</li> </ul>
\$	11,219,322	\$	49,294,581	71	1 Grand Total Recommended

## **Professional Services**

Amount	Description
\$5,230,000	Provides advertising, promotion, and marketing related services for the Department's programs with emphasis on an economic approach targeted at identified economic development industries (Communication and Marketing).
\$330,000	Foreign Representatives - To promote trade and investment opportunities for Louisiana through foreign representative consultants to coordinate meetings with appropriate corporate decision makers in foreign countries (Business Development Services Activity).



#### **Professional Services (Continued)**

Amount	Description
\$40,000	Funds provided for the entertainment industry for legal services, website services, location managers, promotion and marketing, etc. and other services deemed necessary (Entertainment Activity).
\$264,000	Participations with economic development organizations, local governments, etc. for joint economic related activities.
\$69,832	Miscellaneous Professional Services
\$5,933,832	TOTAL PROFESSIONAL SERVICES

#### **Other Charges**

Amount	Description
	Other Charges:
\$800,000	Small and Emerging Business Development - Technical assistance to provide funds for assisting certified small and emerging businesses by providing managerial and/or developmental assistance and technical assistance which includes entrepreneurial training and other specialized assistance to businesses. Funds will be provided for technical assistance through service providers.
\$3,000,000	Small Business Surety Bonding Program - Supports the Small and Emerging Business Development's effort to provide financial assistance to small businesses to mitigate gaps in the state surety bond market.
\$1,000,000	Small Business Development Centers (SBDC) - Provision of management assistance and business counseling to Louisiana small businesses.
\$664,000	Regional Representatives - The state's outreach arm, where regional representatives serve as a conduit to state resources for local development entities and support efforts to create, retain, expand, and recruit industries into the state.
\$1,314,960	Funding provided for operating expenses of the Life Science Incubators in Baton Rouge - \$438,320, New Orleans - \$438,320, and Shreveport - \$438,320 (Wet Labs).
\$74,437	Marketing Education Initiatives - LA Council for Economic Education - Provide administrative services which will facilitate the planning, coordinating, and performance of economic education activities of the state, the Louisiana Council for Economic Education office, and the eight university and college based Centers of Economic Education.
\$675,563	Marketing Education Initiatives - Marketing Education Retail Alliance (MERA) - This program rewards and motivates high school students throughout the state by providing enhanced and/or enriched learning opportunities. This program improves the visibility and understanding of lifetime skills available through marketing education, enhances the linkage between schools in Louisiana, employment opportunities in the international marketing environment, improving the educational experiences available for Louisiana's young people, upgrades technology in Louisiana schools, and promote/encourage National Retail Skills Standards.
\$250,000	Marketing Education Initiatives - District 2 Enhancement Corporation - To organize, create and operate the New Orleans Customer Skills Center - East, to recruit and prepare individuals for long-term careers wherein strong customer skills are a requirement; assisting both employers and potential employees by providing both with a central point for meeting their employment needs.
\$15,000,000	Funding provided for the Economic Development Rapid Response Program to provide for industrial or business development projects that promote cluster economic development and that require state assistance to create or retain jobs.
\$1,700,000	Louisiana Economic Development Regional Awards and Matching Grant Program - provides assistance to eligible economic development organizations in their comprehensive and strategic marketing and/or recruitment plans for towns, cities, parishes and regions as a site for new and/or expanded business development (Tier 1).
\$3,267,265	Funding provided to Jefferson Facilities, Inc. for payment of debt service for public infrastructure at Northrop Grumman Ship Systems. Fiscal Year 2010-2011 represents the 8th year of a 20 year commitment.
\$11,606	Funding provided to the England Economic and Industrial Development District for payment of debt service for public infrastructure to construct a manufacturing facility in Alexandria, Louisiana for Union Tank Car. Fiscal Year 2010-2011 represents the 6th year of a 15 year commitment. Total debt service payment for FY 2011 is \$3,297,250. \$3,285,644 is included in the Supplementary Recommendation which uses FY 2009 State General Fund surplus and collections from the Louisiana Tax Deliquency Amnesty Act of 2009 to defease debt in FY 2010; thereby, reducing State Debt Service in FY 2011.
\$1,759,538	Funding provided for payment of debt service associated with improvements (including ship decks, port, and rail upgrades) on the Port of New Orleans property to locate CG Railway, Inc. Fiscal Year 2010-2011 represents the 5th year of a 10 year commitment.
\$400,000	Louisiana Business Incubation Support - To support incubators in their mission of creating, developing and mentoring small businessess in the state.



## **Other Charges (Continued)**

Amount	Description
\$600,000	Funding provided for the Microenterprise Initiative, funded with Temporary Assistance to Needy Families (TANF) from the Department of Social Services. This initiative's intent is to help prepare citizens of the state to become economically self-sufficient through self-employment by enhancing their access to business capital, technical assistance, and training.
\$450,000	Funding provided for Project Specific Site Preparation/Evaluation. Funding will be utilized for site selection consultant's request on site specific information and proposals such as title searches, wetland delineations, soil evaluation, archeological evaluations, transportation assessments, land surveys, environmental assessments and other.
\$1,200,000	St. Gobain Container - Provide funding for company to relocate and consolidate its glass container manufacturing operations to its facility in the City of Simsboro, Lincoln Parish, Louisiana and improve and operate the facility, including rebuilding the second furnace therein, making capital expenditures, and maintaining jobs and payroll.
\$114,000	Funding provided for EA Sports as part of a commitment for a global quality assurance (QA) center in Baton Rouge. Fiscal Year 2010-2011 represents the 2nd year of a 10 year commitment.
\$704,793	Special Marketing - funds are used for meetings with prospects, group activities, special events, and activities to promote economic activity and stimulate interest in LA as a business location.
\$175,411	Coordinating Organization Responsibility Authorities (CORA) - Renewal Communities - for economic development programs in distressed rural areas of the state through the Federal Renewal/Communities (RC) Initiative.
\$200,000	Military Base Retention - Support for retaining military bases in New Orleans - Support the activities of the Federal City project in New Orleans, a national prototype for a 21st Century Joint Agency installation which will help design and construct a Marine Force Reserves Headquarters building and provide improvements to numerous facilities throughout the state.
\$1,280,000	SNF Holdings - State investment for public infrastructure improvements to construct and operate a new chemical manufacturing plant in Iberville Parish creating jobs and payroll.
\$34,641,573	SUB-TOTAL OTHER CHARGES
	Interagency Transfers:
\$341,426	LSU A&M - Louisiana Business Technology Center - to match Louisiana businesses with resources of federal lab systems including NASA/Stennis and NASA/Michoud.
\$74,548	Governor's Office of Community Programs - administrative support for the Renewal Community Program/Coordinating Organization Responsibility Authorities (CORA)
\$14,518	Office of State Mail - Postage
\$122,350	Office of Telecommunications - State Telephone Services
\$20,950	Miscellaneous - Rental, printing, miscellaneous, etc.
\$573,792	SUB-TOTAL INTERAGENCY TRANSFERS
\$35,215,365	TOTAL OTHER CHARGES

#### **Acquisitions and Major Repairs**

Amount	Description
	This program does not have funding for Acquisitions and Major Repairs for Fiscal Year 2010-2011.

#### **Performance Information**

#### 1. (KEY) Through the Small Business and Community Services activity, to improve Louisiana's community competitiveness by certifying at least 15 new sites annually.

State Outcome Goals Link: Economic Development

Children's Budget Link: Not Applicable

Human Resource Policies Beneficial to Women and Families Link: Not Applicable

Other Links (TANF, Tobacco Settlement, Workforce Development Commission, or Other): Not Applicable

#### **Performance Indicators**

				Performance In	dicator Values		
L e v e P l	Performance Indicator Name	Yearend Performance Standard FY 2008-2009	Actual Yearend Performance FY 2008-2009	Performance Standard as Initially Appropriated FY 2009-2010	Existing Performance Standard FY 2009-2010	Performance At Continuation Budget Level FY 2010-2011	Performance At Executive Budget Level FY 2010-2011
site	umber of newly certified es (LAPAS CODE - 862)	Not Applicable	Not Applicable	10	10	15	15
Th	is is a new performance ind	dicator for FY 2009	-2010, therefore, the	re was no Actual Ye	arend Performance f	for 2008-2009.	
sm gua	rree-year default rate on nall business bond arantees (LAPAS CODE 4400)	15%	0	15%	15%	15%	15%
by De sta	ivate financing generated Small Business evelopment Centers per ite dollar invested APAS CODE - 15580)	\$ 50.00	\$ 46.00	\$ 50.00	\$ 50.00	\$ 50.00	\$ 50.00
imj sm ent	umber of targeted provements initiated for nall businesses and trepreneurs (LAPAS DDE - 22863)	Not Applicable	10	4	4	4	4

#### **Business Development Program General Performance Information**

	Performance Indicator Values							
Performance Indicator Name	Prior Year Actual FY 2004-2005	Prior Year Actual FY 2005-20		Prior Year Actual Y 2006-2007	Prior Year Actual FY 2007-2008	Prior Year Actual FY 2008-2009		
Percentage by which assisted certified companies 2-year survival rate exceeds similar companies (LAPAS CODE - 14399)	30.6%	24	.5%	24.5%	14.8%	10.6%		
The national standard for 2-year survival rate for	or all companies is	66% according	to the Sm	all Business Adı	ninistration, Office	of Advocacy.		
Number of bond guarantees provided (LAPAS CODE - 6984)	3		7	6	2	19		
Change in ownership of the surety caused delay	ys in the program o	luring FY 2004-2	2005.					
Amount of bond guarantees provided (LAPAS CODE - 1009)	\$ 146,335	\$ 380,	083 \$	502,288	\$ 90,817	\$ 1,748,000		
Change in ownership of the surety caused delay	ys in the program o	luring FY 2004-2	2005.					
Total value of projects guaranteed with small business bonds (LAPAS CODE - 20307)	\$ 667,529	\$ 2,133,	708 \$	2,173,313	\$ 363,287	\$ 7,383,000		

Change in ownership of the surety caused delays in the program during FY 2004-2005.



	Performance Indicator Values							
Performance Indicator Name	Prior Year Actual FY 2004-2005	Prior Year Actual FY 2005-2006	Prior Year Actual FY 2006-2007	Prior Year Actual FY 2007-2008	Prior Year Actual FY 2008-2009			
Amount of loans received by small businesses assisted at SBDCs (LAPAS CODE - 20938)	\$ 23,866,431	\$ 20,836,479	\$ 21,092,954	\$ 39,307,477	\$ 37,951,454			
Number of businesses assisted through counseling by SBDCs (LAPAS CODE - 7012)	4,017	3,619	3,651	4,316	4,413			
Number of individuals trained by SBDCs (LAPAS CODE - 7011)	10,931	7,982	7,641	7,256	7,902			
Number of consultations with local development officials by Regional Representatives (LAPAS CODE - 12550)	733	990	452	831	1,104			
Number of business collaborations/interactions by Regional Representatives (LAPAS CODE - 12551)	363	696	226	333	648			

#### **Business Development Program General Performance Information (Continued)**

# 2. (KEY) Through the Business Expansion and Retention Group activity, to address business issues and opportunities by meeting with approximately 500 economic driver companies in the state annually.

State Outcome Goals Link: Economic Development

Children's Budget Link: Not Applicable

Human Resource Policies Beneficial to Women and Families Link: Not Applicable

Other Links (TANF, Tobacco Settlement, Workforce Development Commission, or Other): Not Applicable

#### **Performance Indicators**

			Performance Indicator Values					
L e v e Performance Indicator l Name	Yearend Performance Standard FY 2008-2009	Actual Yearend Performance FY 2008-2009	Performance Standard as Initially Appropriated FY 2009-2010	Existing Performance Standard FY 2009-2010	Performance At Continuation Budget Level FY 2010-2011	Performance At Executive Budget Level FY 2010-2011		
K Number of proactive business retention and expansion visits with economic-driver firms in the state (LAPAS CODE - 22864)		264	500	500	500	500		

3. (KEY) Through the Executive and Support Functions activity, to foster economic growth by recruiting, retaining or expanding targeted companies and achieving an 85% satisfaction level among targeted businesses assisted with marketing.

State Outcome Goals Link: Economic Development



Children's Budget Link: Not Applicable

Human Resource Policies Beneficial to Women and Families Link: Not Applicable

Other Links (TANF, Tobacco Settlement, Workforce Development Commission, or Other): Not Applicable

#### **Performance Indicators**

	Performance Indicator Values						
L e v e l	Performance Indicator Name	Yearend Performance Standard FY 2008-2009	Actual Yearend Performance FY 2008-2009	Performance Standard as Initially Appropriated FY 2009-2010	Existing Performance Standard FY 2009-2010	Performance At Continuation Budget Level FY 2010-2011	Performance At Executive Budget Level FY 2010-2011
	Percent of stakeholders satisfied with business development assistance (LAPAS CODE - 20928)	75.00%	100.00%	75.00%	75.00%	85.00%	85.00%

# 4. (KEY) Through the Business Marketing and Recruitment activity, to establish a culture of marketing and recruitment by developing at least 200 prospects for recruitment, expansion or retention in Louisiana.

State Outcome Goals Link: Economic Development

Children's Budget Link: Not Applicable

Human Resource Policies Beneficial to Women and Families Link: Not Applicable

Other Links (TANF, Tobacco Settlement, Workforce Development Commission, or Other): Not Applicable

#### **Performance Indicators**

	Performance Indicator Values						
L e v e l	Performance Indicator Name	Yearend Performance Standard FY 2008-2009	Actual Yearend Performance FY 2008-2009	Performance Standard as Initially Appropriated FY 2009-2010	Existing Performance Standard FY 2009-2010	Performance At Continuation Budget Level FY 2010-2011	Performance At Executive Budget Level FY 2010-2011
	Number of major economic development prospects added (LAPAS CODE - 21051)	Not Applicable	212	190	190	200	200



#### **Business Development Program General Performance Information**

	Performance Indicator Values								
Performance Indicator Name	Prior Year Actual FY 2004-2005	Prior Year Actual FY 2005-2006		Prior Year Actual Y 2006-2007		rior Year Actual 2007-2008		Prior Year Actual FY 2008-2009	
Number of recruitment prospects -pipeline (LAPAS CODE - 22867)	Not Applicable	Not Applicable		194		122		148	
Capital investment associated (recruitment) - pipeline (In billions) (LAPAS CODE - 22868)	\$ Not Applicable	\$ Not Applicable	\$	28	\$	12	\$	9	
Jobs associated (new recruitment) -pipeline (LAPAS CODE - 22869)	\$ Not Applicable	\$ Not Applicable	\$	40,026	\$	22,507	\$	30,272	
Number of expansion and retention prospects - pipeline (LAPAS CODE - 22870)	Not Applicable	Not Applicable		87		39		64	
Capital investment associated (expansion and retention) - pipeline (in billions) (LAPAS CODE - 22871)	\$ Not Applicable	\$ Not Applicable	\$	7	\$	3	\$	7	
Jobs associated (new expansion and retention) - pipeline (LAPAS CODE - 22872)	Not Applicable	Not Applicable		18,217		7,516		4,403	
Jobs associated (expansion and retention - retained) -pipeline (LAPAS CODE - 22873)	Not Applicable	Not Applicable		21,265		3,895		15,146	
Statewide capital investment - pipeline (in billions) (LAPAS CODE - 22874)	\$ Not Applicable	\$ Not Applicable	\$	35	\$	15	\$	16	
Statewide jobs (new and retained) - pipeline (LAPAS CODE - new)	Not Applicable	Not Applicable		79,508		33,918		49,821	
Advanced Materials - pipeline (LAPAS CODE - 22875)	69	106		27		21		8	
Agriculture/Food/Forestry - pipeline (LAPAS CODE - 22876)	127	53		76		45		28	
Durable Goods - pipeline (LAPAS CODE - 22877)	9	84		66		48		60	
Energy/Petrochemical - pipeline (LAPAS CODE - 22878)	23	52		32		23		43	
Logistics/Transportation - pipeline (LAPAS CODE - 22879)	28	28		14		8		9	
Federal - pipeline (LAPAS CODE - 22880)	Not Applicable	Not Applicable		3		0		1	
Technology (Including Digital Media) - pipeline (LAPAS CODE - 22881)	7	27		24		11		17	
Other - pipeline (LAPAS CODE - 22882)	Not Applicable	Not Applicable		39		5		46	
Number of recruitment projects - announced. Plus number of expansion and retention projects announced. (LAPAS CODE - 22883)	Not Applicable	Not Applicable		30		25		11	
Capital investment associated (recruitment) - announced (in billions) (LAPAS CODE - 22884)	\$ Not Applicable	\$ Not Applicable	\$	4	\$	3	\$	1	
Jobs associated (new recruitment) - announced (LAPAS CODE - 22885)	Not Applicable	Not Applicable		4,932		2,752		3,830	
Number of expansion and retention projects - announced (LAPAS CODE - 22886)	Not Applicable	Not Applicable		40		14		24	
Capital investment associated (expansion and retention)- announced (in billions) (LAPAS CODE - 22887)	\$ Not Applicable	\$ Not Applicable	\$	6	\$	2	\$	2	



#### **Business Development Program General Performance Information (Continued)**

		Perfo	ormance Indicator '	Values	
Performance Indicator Name	Prior Year Actual FY 2004-2005	Prior Year Actual FY 2005-2006	Prior Year Actual FY 2006-2007	Prior Year Actual FY 2007-2008	Prior Year Actual FY 2008-2009
Jobs associated (expansion and retention - new)-announced (LAPAS CODE - 22888)	Not Applicable	Not Applicable	3,375	1,232	6,91
lobs associated (expansion and retention - retained) - announced (LAPAS CODE - 22889)	Not Applicable	Not Applicable	5,487	2,182	10,66
Statewide capital investment - announced (in billions) (LAPAS CODE - 22890)	\$ Not Applicable	\$ Not Applicable	\$ 9.74	\$ 4.89	\$ 3.1
Statewide jobs (new and retained) - announced LAPAS CODE - 22891)	Not Applicable	Not Applicable	13,794	6,166	21,4
Advanced Materials -announced (LAPAS CODE - 22892)	Not Applicable	Not Applicable	10	4	
Agriculture/Food/Forestry - announced LAPAS CODE - 22893)	Not Applicable	Not Applicable	16	10	
Durable Goods - announced (LAPAS CODE - 2894)	Not Applicable	Not Applicable	18	13	
Energy/Petrochemical -announced (LAPAS CODE - 22895)	Not Applicable	Not Applicable	10	7	
Logistics/Transportation - announced (LAPAS CODE - 22896)	Not Applicable	Not Applicable	4	2	
ederal -announced (LAPAS CODE - 22897)	Not Applicable	Not Applicable	1	0	
Fechnology (including Digital Media) - nnounced (LAPAS CODE - 22898)	Not Applicable	Not Applicable	5	3	
Other - announced (LAPAS CODE - 22899)	Not Applicable	Not Applicable	6	0	
Number of Rapid Response projects approved and funded (LAPAS CODE - 22902)	5	0	1	5	
The year-over-year comparisons of the above response, but the majority of the incentive fro associated with existing operations, whereas mega fund vs. rapid response fund.	om the other funding s	source, 2) projects in	some years involvin	ng significant levels	of jobs and payro
Dollars approved for Rapid Response projects (LAPAS CODE - 22903)	\$ 3,723,000	\$ 0	\$ 1,000,000	\$ 13,524,080	\$ 21,518,0
The year-over-year comparisons of the above response, but the majority of the incentive fro associated with existing operations, whereas mega fund vs. rapid response fund.	om the other funding s	source, 2) projects in	some years involvin	ng significant levels	of jobs and payro
Anticipated number of jobs created by Rapid Response applicants (LAPAS CODE - 22904)	2,450	0	1,000	2,174	8.
The year-over-year comparisons of the above response, but the majority of the incentive fro associated with existing operations, whereas mega fund vs. rapid response fund.	data are complicated om the other funding s	due to: 1) projects i source, 2) projects in	n prior years receivin some years involvin	ng a portion of the ir ng significant levels	centive from rap of jobs and payro
Anticipated number of jobs retained by Rapid Response applicants (LAPAS CODE - 22905)	1,223	0	0	700	1(
The year-over-year comparisons of the above response, but the majority of the incentive fro associated with existing operations, whereas	data are complicated of the other funding s	due to: 1) projects i source, 2) projects in	some years involvin	ng significant levels	of jobs and payro

mega fund vs. rapid response fund.



	Performance Indicator Values									
Performance Indicator Name	Prior Year Actual FY 2004-2005		Prior Year Actual FY 2005-2006		l	Prior Year Actual FY 2006-2007	Prior Year Actual FY 2007-2008		Prior Year Actual FY 2008-200	
Anticipated amount of capital invested by Rapid Response applicants (in millions) (LAPAS CODE - 22906)	\$	88.50	\$	0	\$	1.50	\$	254.36	\$	53.00
The year-over-year comparisons of the above of response, but the majority of the incentive from associated with existing operations, whereas of mega fund vs. rapid response fund.	n the othe	r funding s	ource	, 2) projects i	n soi	me years involvin	g sig	nificant levels	of job	s and payroll
Anticipated payroll associated with Rapid response applicants (in millions) (LAPAS CODE - 22907)	\$	84.20	\$	0	\$	14.06	\$	101.96	\$	43.29
The year-over-year comparisons of the above or response, but the majority of the incentive from associated with existing operations, whereas of	n the othe	r funding s	ource	, 2) projects i	n soi	me years involvin	g sig	nificant levels	of job	s and payroll

#### **Business Development Program General Performance Information (Continued)**

## 5. (KEY) Through the Entertainment Industry Development activity, to lead business recruitment in the entertainment industry by generating at least \$375 million in Louisiana spending on certified film and television, digital media, sound recording, and live performance projects.

State Outcome Goals Link: Economic Development

Children's Budget Link: Not Applicable

Human Resource Policies Beneficial to Women and Families Link: Not Applicable

mega fund vs. rapid response fund. This figure represents a sum of the average annual payroll for each project.

Other Links (TANF, Tobacco Settlement, Workforce Development Commission, or Other): Not Applicable

#### **Performance Indicators**

				Performance Ind	licator Values		
L e v e l	Performance Indicator Name	Yearend Performance Standard FY 2008-2009	Actual Yearend Performance FY 2008-2009	Performance Standard as Initially Appropriated FY 2009-2010	Existing Performance Standard FY 2009-2010	Performance At Continuation Budget Level FY 2010-2011	Performance At Executive Budget Level FY 2010-2011
K	Estimated amount of dollars generated in Louisiana from entertainment industry projects (in millions) (LAPAS CODE - New)	Not Applicable	\$ 346	Not Applicable	Not Applicable	\$ 375	\$ 375
	This indicator was a GPI (for	film and television)	during FY 2008-20	09 and FY 2009-201	0, so there are no pr	ior performance star	ndards.



	Performance Indicator Values										
Performance Indicator Name	Prior Y Actua FY 2004-	al		rior Year Actual 2005-2006	F	Prior Year Actual FY 2006-2007	А	or Year ctual 007-2008		Prior Year Actual FY 2008-2009	
Number of incentive applications received (LAPAS CODE - 22900)		59		157		55		92		79	
A high number of applications were filed in D	ecember 200	5, prior	to the	effectiveness	of tł	ne new law on Ja	nuary 1,	2006.			
Number of full-length productions shot in the state (LAPAS CODE - 1314)		28		29		33		40		60	
Estimated amount of tax credits (in millions) (LAPAS CODE - 22901)	\$	27	\$	42	\$	104	\$	106	\$	91	
Dollars spent by on-location filming (in millions) (LAPAS CODE - 18049)	\$	177.90	\$	209.00	\$	415.00	\$	499.00	\$	342.00	

#### **Business Development Program General Performance Information**

## 6. (KEY) Through the Business Recovery Services activity, to assist 50 businesses in disaster impacted areas with technical assistance in order to help them fully recover and grow.

State Outcome Goals Link: Economic Development

Children's Budget Link: Not Applicable

Human Resource Policies Beneficial to Women and Families Link: Not Applicable

Other Links (TANF, Tobacco Settlement, Workforce Development Commission, or Other): Not Applicable

				Performance Inc	licator Values		
L e v e l	Performance Indicator Name	Yearend Performance Standard FY 2008-2009	Actual Yearend Performance FY 2008-2009	Performance Standard as Initially Appropriated FY 2009-2010	Existing Performance Standard FY 2009-2010	Performance At Continuation Budget Level FY 2010-2011	Performance At Executive Budget Level FY 2010-2011
	Number of businesses provided technical assistance (LAPAS CODE - New)	Not Applicable	774	Not Applicable	Not Applicable	50	50

#### **Performance Indicators**

This is a new performance indicator for FY 2010-2011, therefore, there were no performance standards for 2008-2009 or 2009-2010. In FY 2008-2009, the program had \$62 million for grant/loan projects in Phase II, with the maximum loan amount totaling \$250,000. The program also provided technical assistance to 1,798 small businesses in the impacted areas. The remaining balance for grant/loan projects is approximately \$45 million.



## 252\_2000 — Business Incentives Program

Program Authorization: R.S. 36:101 et. seq.; R.S. 25:315 et. seq.; R.S. 33:4702 (H); R.S. 51:941 et seq.; R.S. 51:2302; R.S. 47:3201-3205; R.S. 30:142D.5(a-c); R.S. 47:4301-4306; R.S. 47:34; R.S. 47:1951.1-1951.3; R.S. 39:991-997; R.S. 47:6005; R.S. 46:813-814; R.S. 17:3389; R.S. 51:1781-1787; R.S. 47:1121-1128; R.S. 51:938.1; Art. VII, Part II, Section 21 (F&I); as amended by Acts 6, 7, 8, 9, and 12 of the 2001 Regular Legislative Session.

#### **Program Description**

The mission of the Business Incentives Program is to create value for existing, expanding, and new businesses in Louisiana by providing quality assistance through marketing and administering tax, financial and other assistance products.

The goal of the Business Incentives Program is:

I. Administer financial assistance and incentive service programs in a manner that meets client needs and streamlines business access.

The Business Incentives Program administers the department's business incentives products through the Louisiana Economic Development Corporation and the Board of Commerce and Industry.

The Business Incentives Program includes the following activities:

The Business Incentives Services Activity - Provides information and technical assistance to business and industry in applications for business tax incentives programs administered by the Louisiana Department of Economic Development. The activity encourages business investment and job creation by providing financial support through an array of incentive programs. The Board of Commerce and Industry oversees these programs along with support from Department of Economic Development staff. Active programs include the Enterprise Zone Program, Quality jobs, Industrial Ad Valorem Tax Exemption Program, and Restoration Tax Abatement. Enterprise Zone: This program is utilized to stimulate employment for residents in depressed areas of the state which are designated as enterprise zones. This is accomplished by providing Louisiana income and franchise tax credits to a business that increases employment by 10% within the first 12 months or adding at least 5 net new jobs in the first 24 months. A sales/use tax rebate or an investment tax credit may be available if the job requirements are met. Quality Jobs: The Quality Jobs Program is used as an incentive to encourage businesses to locate and/or expand existing operations in Louisiana and create quality jobs focusing on Louisiana Vision 2020 traditional and seed clusters industries, manufacturing, and other operations that derive the majority of revenues from out-of-state. Industrial Ad Valorem Tax Exemption Program: This program applies to new or existing Louisiana manufacturers for capital investments. Property tax (Ad Valorem) exemption for manufacturer's investment including all land improvements, buildings, machinery, equipment, and any other property that is part of the manufacturing process and kept on site. This is Louisiana's original incentive program, for capital investments, and is for manufacturers only. It may be used by manufacturers new to the State as well as new investments and miscellaneous capital additions to existing facilities in Louisiana. Restoration Tax Abatement: The Restoration Tax Abatement (RTA) Program is an economic development tax incentive created for municipalities and local governments to encourage commercial property owners and homeowners, who expand, restore, improve or develop an existing structure in a downtown development district, economic development district or historic district



Louisiana Economic Development Corporation (LEDC) Activity - The Louisiana State Legislature passed legislation which created Louisiana Economic Development Corporation (LEDC). The LEDC Board is comprised of 11 members who are appointed by the Governor. The Board is managed by LED with the Secretary serving as President of the corporation. LEDC's mission is to serve as a catalyst for capital access for start-up and existing businesses, to enable new businesses to form and existing businesses to expand, and to provide for the sustained economic growth of the State and an improved quality of life for its citizens. LEDC encourages business investment and job creation by providing financial support through an array of incentive programs. Actively utilized programs include: Louisiana Small Business Loan Program (SBLP) provides assistance to qualified small businesses in the form of loan guarantees and loan participations in conjunction with banks and other commercial lending institutions. This program is a critical component of LED's overall small business and entrepreneurship efforts. Economic Development Award Program (EDAP) provides financing for publicly-owned infrastructure for industrial or business development projects that promote economic development. Economic Development Loan Program (EDLOP) created as a supplement program to EDAP to provide direct loans to businesses to fund privately owned property and improvements including the purchase of building sites and the purchase, construction, renovation, rebuilding and improvement of buildings, surrounding property and machinery and equipment purchases for businesses locating in the state or existing businesses within the state. Both EDAP and EDLOP programs are focused on competitive situations which help the state win projects with new jobs and investments. Louisiana Venture Capital Co-Investment Program provides for a co-investment with a certified venture capital fund in a specific La business of up to 1/4 of an investment round, but not greater than \$500,000. La Venture Capital Match Program provides for a match investment for qualified La venture capital funds. Business and Industrial Development Corporation (BIDCO) Investment and Co-Investment Programs provide a match or co-investment in certified BIDCOs. BIDCOs are for profit, state-chartered, non-depository alternative financing sources for small businesses licensed by the La Office of Financial Institutions. BIDCOs provide equity and subordinated debt financing to new and growing companies, as well as turnaround assistance.

General Fund	Total Amount	Table of Organization	Description
\$1,000,000	\$2,541,973	6	Louisiana Economic Development Corporaton Activity - serves as a catalyst for capital access for start-up and existing businesses, to enable new businesses to form and existing businesses to expand, and to provide for the sustained economic growth of the State and an improved quality of life for its citizens.
\$0	\$756,757	9	Business Incentives Activity - provides information and technical assistance to business and industry in applications for business tax incentives programs administered by the Louisiana Department of Economic Development.
		0	Non T.O. FTE Ceiling Recommended for FY 2010-2011
\$1,000,000	\$3,298,730	15	Grand Total of Activities Recommended including Non T.O. FTE Ceiling

#### **Summary of Activities**



## **Business Incentives Program Budget Summary**

		Prior Year Actuals 7 2008-2009	F	Enacted FY 2009-2010	Existing Oper Budget as of 12/1/09	Continuation FY 2010-2011	ecommended FY 2010-2011	Total commended Over/Under EOB
Means of Financing:								
State General Fund (Direct)	\$	16,300	\$	1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 0
State General Fund by:								
Total Interagency Transfers		0		0	0	0	0	0
Fees and Self-generated Revenues		651,193		747,903	747,903	769,962	756,757	8,854
Statutory Dedications		12,860,909		4,398,088	7,981,512	4,422,578	1,541,973	(6,439,539)
Interim Emergency Board		0		0	0	0	0	0
Federal Funds		0		0	0	0	0	0
Total Means of Financing	\$	13,528,402	\$	6,145,991	\$ 9,729,415	\$ 6,192,540	\$ 3,298,730	\$ (6,430,685)
Expenditures & Request:								
Personal Services	\$	1,044,526	\$	805,357	\$ 1,096,000	\$ 1,142,549	\$ 1,119,324	\$ 23,324
Total Operating Expenses		71,636		60,475	119,508	119,508	119,508	0
Total Professional Services		3,550		0	5,000	5,000	5,000	0
Total Other Charges		12,408,690		5,280,159	8,508,907	4,925,483	2,054,898	(6,454,009)
Total Acq & Major Repairs		0		0	0	0	0	0
Total Unallotted		0		0	0	0	0	0
Total Expenditures & Request	\$	13,528,402	\$	6,145,991	\$ 9,729,415	\$ 6,192,540	\$ 3,298,730	\$ (6,430,685)
Authorized Full-Time Equiva	lents:							
Classified		15		15	15	15	15	0
Unclassified		0		0	0	0	0	0
Total FTEs		15		15	15	15	15	0

## Source of Funding

This program is funded with State General Fund, Fees and Self-Generated Revenues, and Statutory Dedications. The Fees and Self-Generated Revenues are due to certain specified fees collected from businesses applying for business incentives granted by the department. Statutory Dedications are derived from the Louisiana Economic Development (LED) Fund, based upon Act 34 of the 2001 Regular Session. This fund includes cash from investments and vendor's compensation from the Department of Revenue and the Department of Public Safety (Per R.S. 39:36B.(8), see table below for a listing of expenditures out of each statutory dedicated fund).



#### **Business Incentives Program Statutory Dedications**

Fund	Prior Year Actuals FY 2008-2009		Enacted FY 2009-2010		Existing Oper Budget as of 12/1/09		Continuation FY 2010-2011		ecommended Y 2010-2011	Total Recommended Over/Under EOB	
Louisiana Economic Development Fund	\$	12,860,909	\$	4,398,088	\$	7,981,512	\$	4,422,578	\$ 1,541,973	\$	(6,439,539)

## Major Changes from Existing Operating Budget

Ge	neral Fund	1	otal Amount	Table of Organization	Description
\$	0	\$	0	0	Mid-Year Adjustments (BA-7s):
\$	1,000,000	\$	9,729,415	15	Existing Oper Budget as of 12/1/09
					Statewide Major Financial Changes:
	0		32,093	0	State Employee Retirement Rate Adjustment
	0		14,456	0	Salary Base Adjustment
	0		(23,225)	0	Attrition Adjustment
	0		(3,583,424)	0	Non-recurring Carryforwards
					Non-Statewide Major Financial Changes:
	0		(1,370,585)	0	La Economic Development Corp Activity-Reduce funding for Loan Guarantee program for Financial Assistance (LED Fund). Recommended funding is \$1,000,000.
	0		(1,500,000)	0	La Economic Development Corp ActivityEliminate funding for Workforce Development & Training-Entertainment (LED Fund). This expanded on the Streamlining Recommendation.
\$	1,000,000	\$	3,298,730	15	Recommended FY 2010-2011
\$	0	\$	0	0	Less Supplementary Recommendation
\$	1,000,000	\$	3,298,730	15	Base Executive Budget FY 2010-2011
\$	1,000,000	\$	3,298,730	15	Grand Total Recommended

#### **Professional Services**

Amount	Description
	Professional Services:
\$5,000	Board Meeting transcription services and any other services deemed necessary
\$5,000	TOTAL PROFESSIONAL SERVICES



#### **Other Charges**

Amount	Description
	Other Charges:
\$25,000	Funding to provide CPA Audit Services for the Louisiana Economic Development Corporation.
\$1,000,000	Financial Assistance - Louisiana Economic Development Corporation (LEDC) - To provide funding for: Louisiana Small Business Loan Program, Venture Capital Programs, Business and Industrial Development Corporation Programs (BIDCO), Micro Loan Program, and the Contract Loan Program and any other programs as approved by the Board of the LEDC. Also included is funding provided for miscellaneous loan related charges.
\$1,000,000	Funding provided for operation expenses of the New Orleans Cold Storage, which is for transportation drayage due to closure of MRGO.
\$2,025,000	SUB-TOTAL OTHER CHARGES
	Interagency Transfers:
\$12,500	Office of State Mail - Postage
\$11,500	Office of Telecommunications - State Telephone Services
\$5,898	Miscellaneous - LASERS - Meeting Room Facilities; Office of State Register - Rule Publications; etc.
\$29,898	SUB-TOTAL INTERAGENCY TRANSFERS
\$2,054,898	TOTAL OTHER CHARGES

#### **Acquisitions and Major Repairs**

Amount	Description
	This program does not have funding for Acquisitions and Major Repairs for Fiscal Year 2010-2011.

#### **Performance Information**

1. (KEY) Through the Business Incentives activity, to establish and maintain at least a 90% satisfaction level with LED services for all participants of incentive programs administered by LED through the Board of Commerce and Industry.

State Outcome Goals Link: Economic Development

Children's Budget Link: Not Applicable

Human Resource Policies Beneficial to Women and Families Link: Not Applicable

Other Links (TANF, Tobacco Settlement, Workforce Development Commission, or Other): Not Applicable



#### **Performance Indicators**

	Performance Indicator Values							
L e v e l	Performance Indicator Name	Yearend Performance Standard FY 2008-2009	Actual Yearend Performance FY 2008-2009	Performance Standard as Initially Appropriated FY 2009-2010	Existing Performance Standard FY 2009-2010	Performance At Continuation Budget Level FY 2010-2011	Performance At Executive Budget Level FY 2010-2011	
	Percentage of incentive applicants to the C&I Board satisfied with LED assistance. (LAPAS CODE - 20341)	90%	93%	90%	90%	90%	90%	

#### **Business Incentives Program General Performance Information**

	Performance Indicator Values								
Performance Indicator Name	Prior Year Actual FY 2004-2005	Prior Year Actual FY 2005-2006	Prior Year Actual FY 2006-2007	Prior Year Actual FY 2007-2008	Prior Year Actual FY 2008-2009				
Number of Business Incentive projects approved (LAPAS CODE - 12582)	888	1,135	912	989	1,041				
Anticipated number of permanent jobs created by Business Incentive applicants (LAPAS CODE - 1035)	15,738	21,142	22,689	12,976	11,056				
Anticipated number of construction jobs created by Business Incentive applicants (LAPAS CODE - 12584)	34,769	31,834	41,019	37,489	51,004				
Anticipated amount of capital invested by Business Incentive applicants (in millions). (LAPAS CODE - 21432)	\$ 4.80	\$ 6.60	\$ 14.70	\$ 7.80	\$ 9.50				

#### 2. (KEY) Through the Louisiana Economic Development Corporation activity, to establish and maintain at least a 90% satisfaction level with LED services for all participants of incentive products administered by LED through the Louisiana Economic Development Corporation Board.

State Outcome Goals Link: Economic Development

Children's Budget Link: Not Applicable

Human Resource Policies Beneficial to Women and Families Link: Not Applicable

Other Links (TANF, Tobacco Settlement, Workforce Development Commission, or Other): Not Applicable



#### **Performance Indicators**

	Performance Indicator Values							
L e v e Performance Indicator l Name	Yearend Performance Standard FY 2008-2009	Actual Yearend Performance FY 2008-2009	Performance Standard as Initially Appropriated FY 2009-2010	Existing Performance Standard FY 2009-2010	Performance At Continuation Budget Level FY 2010-2011	Performance At Executive Budget Level FY 2010-2011		
K Percentage of incentive applicants to the LEDC Board satisfied with LED assistance. (LAPAS CODE - 21077)	90%	100%	75%	75%	75%	75%		

#### **Business Incentives Program General Performance Information**

		Performance Indicator Values									
Performance Indicator Name		Prior Year Actual FY 2004-2005		Prior Year Actual FY 2005-2006		Prior Year Actual FY 2006-2007		Prior Year Actual FY 2007-2008		Prior Year Actual FY 2008-2009	
Number of EDAP / EDLOP projects approved and funded (LAPAS CODE - 12570)		32		6		6		19		3	
Dollars approved for EDAP/EDLOP projects (LAPAS CODE - 21428)	\$	19,792,069	\$	4,010,651	\$	6,604,902	\$	12,564,098	\$	4,637,805	
Anticipated number of jobs created by EDAP/ EDLOP applicants (LAPAS CODE - 12571)		3,069		1,653		619		1,495		250	
Anticipated number of jobs retained by EDAP/ EDLOP applicants (LAPAS CODE - 21429)		2,693		962		115		1,016		559	
Anticipated amount of capital invested by EDAP/EDLOP applicants (LAPAS CODE - 21430)	\$	190,079,460	\$	42,736,284	\$	93,666,163	\$	630,047,804	\$	185,661,000	
Anticipated payroll associated with EDAP/ EDLOP applicants (LAPAS CODE - 22908)	\$	36,759,737	\$	2,589,824	\$	15,740,280	\$	69,121,115	\$	9,941,410	
Number of projects approved and funded in other LEDC programs (excluding workforce development). (LAPAS CODE - 12579)		62		30		14		10		9	

